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MEMORANDUM FOR: Special Orientation Officer, Office of Training,  
Room 117, Central Building

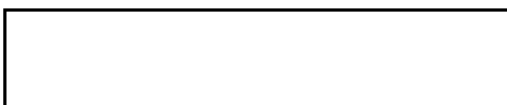
SUBJECT : CIA Participation in Department of State Mid-Career Course

You may be interested in a Department of State officer's reaction to CIA's participation in the Department's Mid-Career Course. During a routine interview in the field, this officer volunteered substantially the following comments:

a. Although CIA's general presentation was good, speakers representing the Clandestine Services irritated the State Department officers by talking down to them on operational matters. By the time they are eligible for the Mid-Career Course, most State personnel have served several tours in the field and are quite familiar with what CIA does, and usually also how we do it.

b. CIA speakers kept referring to operations in vague, general terms and implying or actually saying that State personnel could not be told the details. Since State employees already knew that operations existed, this approach only emphasized State's feeling that CIA will not trust the discretion and security of professional U.S. diplomats. It would have been far better if CIA speakers had chosen classic or hypothetical operations and then talked frankly about all the details. This might have helped the State people appreciate the difficulties of mounting a clandestine operation and the complications that may arise in its course.

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Lyman B. Kirkpatrick  
Inspector General

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